

Calhoun County Juvenile Home



2006 Annual Report

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Mission, Vision, Beliefs

Mission

To equip youth with the knowledge, skills and resources empowering them to be law-abiding personally successful citizens. We will accomplish our mission in a safe and secure environment with:

- Dedicated professional staff
- Research based programming
- Commitment to community

Vision

To be a leader and collaborating member of the community to help troubled at-risk youth lead responsible, successful lives.

Our Beliefs about Youth

- Every resident we encounter deserves respect.
- The youth that we encounter are worthwhile human beings.
- Our staff serve as positive role models for troubled youth.
- All youth make mistakes.
- Our patience and understanding of youth can make a positive change in their lives.



A letter from the Director

Dear Friends,

This has been my third year with the Calhoun County Juvenile Home and I'm proud to see how far we have come in that short time. In this third year we have accomplished many things including: continuing to fine tune our programming; building and improving relationships in the community; maintaining the strong bond we share with the court; and beginning to put a face on the data that we collect. This is an exciting time for programming and staff development with an increase in ownership of programs for staff. It has truly been a gift to see how much support we have received from the court and the community. We are looking forward to 2007 and a continued time of change and growth. We will strive to continue to meet our mission to create an environment for youth that will help them get back on track and be a positive, contributing member of society. Thank you for all your support.

Reggie LaGrand



Administrative Staff

Reggie LaGrand, MSW
Director

Pablo Lerma, BA
Assistant Director
(Promoted to Asst. Director in December '06)

Shelley McCall, MS
Assistant Director
(Asst. Director until November '06)

Tim Hauxwell, BA
Team Leader

Linnea Miles, MSW
Project Leader
(Promoted to Project leader in January '07)

Sandy Eis
Administrative Assistant

Jennifer Gwillam, MS
School Director



Juvenile Home History

The Calhoun County Juvenile Home was constructed in 1957 as an 18-bed group home operated by the court. An increase in referrals to the juvenile court created the need for additional bed space and led to a 24-bed expansion in 1968 that included (a) an enlarged school program on the basement level below the two new living units and (b) the construction of a gymnasium. Youth, both male and female, come from all areas of Calhoun County as well as surrounding counties with a current average stay of 26 days. There are four wings that come off the main floor. Wings 1 and 2 have twelve bedrooms, Wing 3 has six bedrooms, and Wing 4 has three bedrooms. On the main floor there is also a kitchen, two common areas, the control room, two group rooms and administrative staff offices. In the basement are located the gym, all purpose room, teaching staff offices and four classrooms.



Throughout the history of juvenile detention there has been a pendulum swing between punitive sanctions and therapeutic treatment. With the juvenile home's inception in 1957, all four wings were devoted to housing juveniles strictly in detention. In 1977 Director David Roush converted Wing 1 to an innovative ten-week concept program called the Intensive Learning Program (ILP) that was based on Cognitive Behavior Therapy (CBT). Due to a change in administration this approach and treatment program was discontinued in the mid 1990's. In early 2004 Reggie LaGrand was brought in as the seventh juvenile home director. He had previously worked at CCJH as a Youth Specialist beginning in 1982 and in 1990 became the Director of Treatment. Upon his return to the juvenile home after several years in the Battle Creek school system, LaGrand reintegrated the CBT model and pulled from the old ILP program ideas for structure and practice. With the help of the originator of ILP, David Roush, and other counties in Michigan using similar designs, Cognitive Behavior Intervention (formerly known as CBT) programming was reestablished at Calhoun County Juvenile Home.

Our Programs

The Detention Program



The Detention Program is designed to provide a short-term, physically restrictive, safe and humane environment for youth, both male and female, ages 11 to 17 who are detained pending further court action. Youth committed to the Detention Program have committed a crime and are placed at CCJH prior to adjudication or while awaiting disposition or placement. Although not a treatment program, the detention program is based on a cognitive behavioral approach. In addition, residents in detention are provided individual and group counseling and participate in the token economy to help them learn how to use more appropriate/positive behaviors. Discharge from detention occurs only through posting of bond (if applicable), or by order of the court.

The EYES Program (Empowered Youth Experiencing Success)

The EYES Program was initiated in October of 2005. The program design is based on the award-winning Intensive Learning Program (ILP) that flourished at the Calhoun County Juvenile Home from 1977 to 1996. EYES represents a return to those ILP concepts, based on Cognitive Behavior Intervention, to assist juveniles integrate back into the community as law-abiding and personally successful citizens.

EYES is a progressive short-term learning program lasting a minimum of 10 weeks in duration. There is an emphasis on cognitive behavior intervention which helps youth learn to change the way they think in order to change their behavior.

A partnership with Summit Pointe allows for individual counseling for residents. EYES also incorporates family and community reintegration. As residents progress in the program they earn home passes that allow the resident, parents or custodian to practice the new skills learned in the program at home.

EYES residents are sentenced to the program by the juvenile court and earn their release from the program by successfully completing the different learning phases and demonstrating the ability to achieve personal goals set for them in the program.

**“We provide them
the tools to make
better choices”**



Educational Program

The educational program at CCJH has been provided by Marshall Public Schools for the past 7 years. Teachers are fully certified in their specialty area and also in special education.

Residents are expected to fully participate in the education program. In most cases, residents will be enrolled in school within the first few days of their arrival. Their prior school is notified and records are requested. Schools are encouraged to submit academic assignments to the CCJH educational program so that students are able to stay on track with their regular school placements.

Residents are screened in the areas of reading and math. Residents receive instruction in a middle to high school curriculum depending on their grade and academic functioning level. Instruction follows the Michigan Curriculum Framework in the areas of: English/Language Arts and Reading, Science, Social Studies, Math, Life Management, Physical Education.



Girls' Group (In Creation)

The Calhoun County Juvenile Home, along with other juvenile homes across the nation, has seen an increase in female adolescent offenders over the past few years. Commonly found with these girls are histories of sexual, physical, and emotional abuse and many have turned to substance abuse as a way to cope. Because females have specific needs, this group is being created for 2007 to help meet these needs and address the issues that many of these girls face in their daily lives. The group will meet once or twice a week to discuss those critical issues specifically affecting our female residents. The aim is to teach girls how to make decisions that create positive changes which will benefit them on an individual, peer, and community level. The groups will touch on self-esteem, how to build better communication, inner beauty, and the dangers of eating disorders. The curriculum is evidence-based and created from others that have been shown to successfully integrate female adolescent offenders back into their communities. The curriculum "Girl Power" was introduced to us by the Substance Abuse Council of Southwest Michigan. Materials for "Girls' Circle" were donated to us by Summit Pointe.



Mission

To inspire self-worth through healthy relationships to create opportunities for success.

Supportive

Services



Summit Pointe

Counselors from Summit Pointe meet with residents on a weekly basis to provide individual services as well as crisis intervention.

Girl Scouts of Glowing Embers

Leaders from Girl Scouts come to the facility once a week to provide group activities for female residents. This group is funded by a grant through the Miller Foundation.

Marshall Medical Associates

Provide medical services for residents on a weekly basis and also provide emergency services.

Nutrition Services

CCJH participates in the National School Lunch Program and is monitored regarding the nutritional quality of meals served. Residents receive three balanced meals each day with an afternoon snack.

Psychiatric Services

Dr. Thakur provides weekly assessments of residents to determine if they need to be prescribed psychiatric medication.

Substance Abuse Council

Provides substance abuse awareness for residents through groups on a weekly basis.

Psychological Consultants

Provides groups for residents twice a week which focus on substance abuse awareness. Groups are also provided for parents.

Religious Services

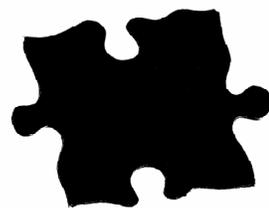
Services are offered once a week by Sue Morgan from Citi Link Ministries.

Recreational Services

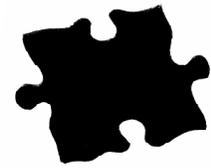
The facility provides a variety of recreational activities including team sports, aerobic training and structured physical exercises, table games and seasonal sports

Partners

- Calhoun Intermediate School District
- The Coordinating Council
- Michigan Juvenile Detention Association
- National Juvenile Detention Association
- Marshall Public Schools



The Year's Most Notable Events



↳ Jurisdictional Planning Assistance

In April the juvenile home joined the juvenile court and notable members from all sectors of Calhoun County to create an action plan to help youth in our community. Over the course of the year a core group of JPA members met to continue discussing these issues.



↳ Licensing

The annual licensing review occurred in September and the juvenile home continues to maintain its full licensure for 2007. As a special note the licensing consultant felt compelled to share how impressed she was with the relationships that staff focuses on building with the residents. She also expressed that the cleanliness and upkeep of the building was remarkable. Staff are to be commended for their efforts.



↳ Administrator's Retreat

In November the administrative team came together for an all day retreat. The team discussed the action plan for 2007 and created goals for administration and the juvenile home as a whole.

↳ Community Service Projects

Residents helped with several projects that aided the local and national community. Residents made sleeping bags to be donated to the homeless shelter and also stitched blankets that were donated to Hurricane Katrina victims. Youth in the EYES Program also had the opportunity to help out at the County Fair and assist with construction of a new playground at Ketchum Park.



↳ 7th Annual Golf Outing:

This year's golf outing was a great success thanks to the support of many local donors and volunteers from the juvenile home. This was a banner year with 112 golfers and 67 hole sponsors. Money raised from the golf outing went toward the resident store that allows residents to purchase items with token money earned for their appropriate behaviors. Please contact Tim Hauxwell at CCJH if you are interested in attending the outing in June '07.



↳ Softball Tournament

As a family fun activity CCJH hosted the Angela Wiseley Annual Softball Tournament at the Marshall Athletic Field in July. Juvenile Home staff and family members played a team of Calhoun County Government employees. This event encourages interaction with staff and family members from all sectors of County Government.

↳ \$10,000 Donation

In 2004 a donation of \$10,000 was made to the juvenile home by Raymond L. Yaudes when he passed away. These funds have been used this year to help build a new pavilion for youth to enjoy along with new uniforms for EYES residents.

↳ Angel Tree

Many of you may have seen the angel trees placed in various offices around Calhoun County. Thanks to many generous donors all of the residents were able to open gifts for the holidays.

Juvenile Home Statistics

Juvenile Home Population (January 2006 – December 2006)

Information on this page is compiled using admission records.

Total Admissions

510

Number of males and females:

- Males: 339
- Females: 171

Number of youth from each category of race:

- Caucasian: 282
- African American: 196
- Other: 32

Number of youth from each age category:

- Age 11: 7
- Age 12: 21
- Age 13: 45
- Age 14: 105
- Age 15: 160
- Age 16: 162
- Age 17: 10

Number of youth in each crime category:

- Property Crimes: 88
- Crimes against Persons: 229
- Drug Offenses: 28
- PV/Court Order Violations: 165

Data presented on the following pages are based on personal interviews with residents at the juvenile home by our lead shift supervisor. This is the first year using our new data collection form and therefore only 63 youth were able to be interviewed during the creation process. These data are presented in percentage form in order to show general representation rather than exact numbers. We are collecting these data to reflect more specifically the issues facing residents who enter the juvenile home.

Percentage of youth in each living situation:

- Two Parents: 29%
- Single Parent: 53%
- Grandparents: 10%
- Kinship: 1 %
- Guardianship: 2%
- Adoptive: 1%
- Foster Parents: 2%
- Other: 3%

Percentage of youth who tested positive for these drugs on admission:

- Marijuana: 46%
- Cocaine: < 1 %

Percentage of youth who reported drug use based on category: (A majority of those who reported drinking alcohol also reported using marijuana):

- Marijuana: 63%
- Cocaine: < 1%
- Methamphetamine: < 1%
- Heroin: 0
- Alcohol: 34%
- Huffing: < 1%
- Other: Crack, Oxycontin, Vicodin, Speed (All < 1%)

Percentage of youth who reported frequency of substance abuse in each category:

- One Time: < 1%
- Daily: 23 %
- Weekly: 19 %
- Monthly: 17 %
- Other: Seldom (< 1%)

Health Concerns present at admission:

- Diabetes: < 1%
- HIV/AIDS: 0
- Seizures: < 1%
- Hepatitis C: 0
- STD's: < 1%
- Depression: 45%
- Other: Allergies, Asthma, T.B., Anorexia, High Blood Pressure, Sleep Apnea, Arthritis (All < 1%)

Percentage of youth reporting sexual practice for each category:

(Many who engaged in protected sex also reported practicing unprotected sex)

- Not sexually active: 45%
- Sexually active: 55%
- Practice protected sex: 52%
- Practice unprotected sex: 28%
- Have had multiple partners: 17%
- Pregnant during stay: 0%
- Pregnant previously: < 1%

Percentage of youth diagnosed with a mental illness by a professional:

- Bipolar: 30%
- Depressive D/O: 13%
- Borderline: 0%
- PTSD: < 1%
- Eating D/O: < 1%
- Oppositional DD: < 1%
- OCD: < 1%
- Schizophrenia: < 1%
- Anxiety D/O: < 1%
- ADHD: 35 %
- Dyslexia: < 1%
- Mood Disorder: < 1%

Percentage of self-reported mental health histories in each category:

- Hospitalized for mental health concerns: 35%
- Violent behavior in the past 6 months: 65%
- Suicidal Ideation: 33%
- Suicidal Action: 35%
- Family history of mental illness: 46%

Services received by residents: Services reported in this section are self-report from the youth and may not fully reflect services they are receiving. There are also a wide variety of counselors and service agencies represented within these general categories.

- None: 21%
- General Counseling: 66%
- MST: < 1%
- Residential Placements: 18%
- Sexual Assault Counseling: < 1%
- Anger Management: <1%

Our Staff

The juvenile home is run by an array of trained youth specialists and auxiliary staff, divided into three shifts. Staff have a variety of educational backgrounds and receive a minimum of 25 hours of training each year. Our staff are proud of the work they do and are devoted to making a difference in each youth that is brought to our facility.

Youth Specialists

Name	Time Employed	Name	Time Employed
Nick Dereski	3 years	NiChole Ridley	Recently Hired
Stacey Evans	1 year	Troy Rundle	7 months
Joyce Gandy	35 years	Chuck Rutter	2 years
Alex Goodman	5 months	Dan Ryan	6 years
Tobby Grindle	4 years	Jen Ryan	5 years
Stephen Herbstreith	1 year	Adam Saylor	7 years
Earl Hitchcock	6 years	John Smith	Recently Hired
Jimmie Jones	6 months	Tina Snyder	4 years
Trevor Kelly	Recently Hired	Rick Thomas	7 years
Thad Lane	25 years	Ryan Thomas	7 months
Audrea Lanius	1 year	Bob Ward	17 years
Kristy Ledbetter	7 years	Rick Webb	9 months
Shelley McCall	Recently Hired	Timothy Williams	2 years
Marcus Patrick	Recently Hired	Jessica Wilson	2 years
Rachel Phillips	2 years	Sam Wilson	10 years
John Ramos	23 years	Aubrie Wooden	Recently Hired

Supervisors

Name	Time Employed	Name	Time Employed
Mic Grigg	8 years	Doug Reimink (Lead Shift Supervisor)	25 years
Mike Pearson	18 years	Sherri Wemple	7 years

Secretarial Staff

Name	Time Employed
Crystal Dunklin	6 years

Kitchen Staff

Name	Time Employed
Carrie Quintano	3 years
Cindy Ribbey (Food Services Manager)	4 years
Hazel Wright	1 year

Maintenance Staff

Name	Time Employed
Denny Bukoski	5 years
Dennis Winterstein	2 years

Educational Staff (Marshall Public Schools)

Name	Time Employed	Name	Time Employed
Chris Aube	7 years	Jennifer Gwillim	7 years
Laura Brownell	2 years	Stephanie Lang	4 years
Chris Giesen	7 years	Pam Shufeldt	6 years

Committees

Juvenile Justice Advisory Board '06

Members

Rebecca Bartz	Bonnie Garbrecht	Rev. James Richie
Amy Bridges	Chris McCoy	Dave Roush
Penny Diehl	Debbie Miller	Mark Varney
Tiffany Drain	Vince Munoz	Maurice Ware
Rod Ferguson	Dale Peet	
Guy Galomb	Anji Phillips	

Purpose

This is a working board established to assist the juvenile home accomplish its goal of increasing resources in the community and also to provide suggestions to the juvenile home on its programming.

Incentives Committee

Members

Nick Dereski	Pablo Lerma	Dan Ryan
Kristy Ledbetter	Cindy Ribbey	Jen Ryan

Purpose

The incentives committee is designed to promote incentives for making good choices. We believe that the ability to make good choices should be celebrated and recognized by those around you. This recognition is essential for both staff and residents.

Security Committee

Members

Denny Bukoski	Nick Dereski	Tobby Grindle
Thad Lane	Tina Snyder	

Purpose

This committee was recently established and will begin meeting in 2007. Its purpose is to discuss those issues surrounding the safety and security of the building and to provide suggestions to administration concerning these issues.

Jurisdictional Planning Assistance

Members

Judge Garbrecht	Nancy Mullett	Mark Varney
John Hallacy	Anji Phillips	Laura Whipple
Reggie LaGrand	Judge Reed	Wendee Woods
Linnea Miles	Bill Snyder	

Purpose

Jurisdictional Planning Assistance is a means to further commitment to high quality and cost effective juvenile justice programs and systems. Training and technical support is provided to local, state, regional or tribal jurisdictions through involvement in a strategic planning process.

Coordinated Healthy Facilities Committee

Members

Cindy Ribbey	Jen Ryan	Rita Klavinski
Chris Aube	Pam Schufeldt	

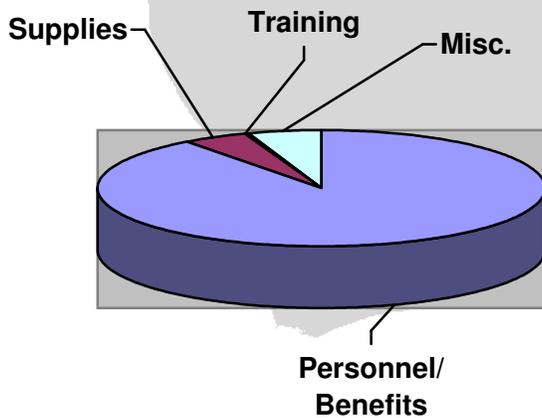
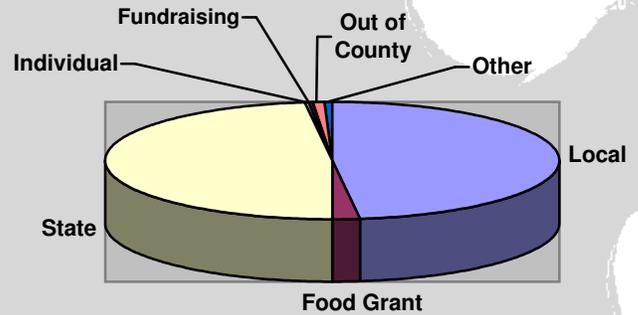
Purpose

This committee was created because the juvenile home is committed to creating a healthy environment that enhances the development of lifelong wellness practices to promote healthy eating and physical activities that support resident achievement.

Financial Report for '06

Sources of Revenue

Local Governmental Funding	\$ 963,521
State Food Grant	\$ 43,000
State Governmental Funding	\$ 963,521
Indiv. and Private Donations	\$ 4,000
Fundraising Events	\$ 5,593
Out of County Revenue	\$ 19,500
Other/Miscellaneous	\$ 9,697
Total	\$ 1,999,135



Expenses

Personnel/ Benefits	\$ 1,796,095
Supplies	\$ 93,200
Training	\$ 2,500
Misc. Operating Expenses	\$ 107,444
Total	\$ 1,999,239

Our Donors

Thank You

Every effort was made to ensure the accuracy of our donor lists for 2006. Please contact us if there has been an oversight.



New Pavilion



Thank you to Raymond L. Yaudes who left a donation of \$10,000 for our residents at the juvenile home when he passed away in 2004. In 2006 a large sum of this donation was put toward a new pavilion built for residents to enjoy. The pavilion is located within the courtyard and provides shelter from the sun which allows residents to spend time outside writing, reading, and eating meals.

Angel Tree Donors

Most donations for the angel tree were from multiple anonymous county employees and members of the community who took the time to buy gifts for our residents. Gifts included items such as recreation equipment, board games, DVD's, and undergarments. All items donated stay with the juvenile home for all residents to be able to utilize. Because so many gifts were donated anonymously we at the juvenile home would like to extend a sincere thank you to everyone who contributed. We want to provide these youth with a therapeutic environment that helps build relationships and these gifts will help promote this atmosphere.

Golf Outing



Donors

115 Restaurant	Darling V&S Variety	Kalamazoo Kings	Plum Perfect
Alwyn Downs Golf Club	Denny's Restaurant	Le's Nails	Prairie Farms
Amerihost of Marshall	Designs Unlimited	Lumber Town	Pure Romance (Emily Howard)
Aunt Millie's	Detroit Lions	Marshall Comm. Credit Union	R&S Country Store
Auto Value	Detroit Tigers	Marshall Tire	Reddeman Farm Golf Club
Banfield's Automotive	Duraflame	McCamly Plaza Hotel	Rollo's Inc., Mancino's
Barnes & Noble Booksellers	Elder Beerman	Medalist Golf Club	Shirley's Sweet Treats
Binder Park Golf Course	Felpausch of Marshall	Menards	Short Stop Barbershop
Blackberry Patch Golf Course	Fire House	MI International Speedway	SW MI Devil Rays
Bogar Theatre	Frosty Dan's	Mi Lady Beauty Salon	Spartan Speedway
Burger King of Albion	Golds Gym	Mission Car Wash	Springbrook Golf Course
Canteen Services	Gull Lake View Golf Course	NAPA Auto Parts	Springport Speedway
Caron Chevrolet	Heart Rate Fitness	Nottke's	Staples
Charlie's Tavern Albion	Heather Harvey Stylist	Olde Mill Golf Club	Starr Fitness
Craft Photography	Hungry Howies	Outback Steakhouse	The Kids Place
Coca-Cola of Kalamazoo	Ice Cream Dream	Oye Amigos	Tomac Woods Golf Course
Cole Chrysler	Imperial Beverage	Palmer's Barber Shop	Tuffy Auto Center
Custer Greens Golf Course	Jolly Green Junction	Peacock's Plantasia	W. Michigan White Caps
Darling ACE Hardware	Just-Bead-It	Pizza Hut Albion & Marshall	YMCA

Hole Sponsors

Albion Elks Lodge #1798 – Vivians Society	Dr. David Heidenreich Dentistry	Luke Shufeldt
Albion Motor Supply	Eaton Corporation	Marshall Animal Care Center
Anoop Thakur, M.D. PLLC	Farmer's Insurance, Agent Jeremy Johnson	Marshall Exchange Club @ Nite
Auto Analyst	Fatato & Associates P.C.	Marshall Eye Care, P.C.
Belcher-McPherson Auction Co.	Felpausch Food Centers	Marshall Medical Associates, P.C.
Boshears Ford	Fred's Standard	Marshall Moonraker
Canteen Services	Heritage Chevrolet, Inc.	Marshall Public Schools- Juvenile Home School Staff
C.J. Shapiro, Coldwell Banker Heritage	LaGrand Design	Multisystemic Therapy
Commissioner Gregory Moore	Law Office of Robert D. Nickels	Peek Rent-It & Storage
Cooper Construction	Law Offices of Schroeder, DeGraw, Kendall, Mayhall, DeGraw & Dickerson PLLC	Rollo's, Inc., Mancino's
County Commissioner Kate Segal	Lewey's Shoe Repair	Sheriff Allen Byam
Center for Research and Professional Development	Longstreet Furniture	State Senator Mark Schauer
D&M Construction		Summit Pointe
		U.S. Lumber Co.

Major Contributors

Alwyn Downs Golf Club	Marshall Exchange Club @ Nite	Staples
Anoop Thakur, M.D. PLLC	Marshall Medical Associates, P.C.	Thomas Investigative Services, Inc.
Canteen Services	Mi Lady Beauty Salon	TW Building & General Contracting (Tim Wood)
Law Offices of Schroeder, DeGraw, Kendall, Mayhall, DeGraw & Dickerson PLLC	Morris Marine	Twister Hill Farms
	Peek Rent-It & Storage	U.S. Lumber Co.
	Sheriff Allen Byam	

Special Thanks

Alwyn Downs Golf Club for helping with planning and hosting a successful event	Felpausch for donating hot dogs
Aunt Millie's Bakeries for donating hot dog buns	Marshall Community Credit Union for pens & highlighters
Canteen Services for donating bags and goodies	Olivet College for donating pens
Coca-Cola of Kalamazoo for donating pop and water	Prairie Farms for donating milk, yogurt and half & half
Imperial Beverages for donating pop	Quality Engraving for contribution toward the plaques

Goals for

2007

- #1: To create a more comprehensive and consistent staff training program.**
- #2: To continue the ongoing process of constructing and implementing an updated Policy and Procedure manual to ensure consistency and high standards throughout CCJH.**
- #3: Design, maintain and evaluate programming that more effectively meets the needs of residents at CCJH.**
- #4: Track and monitor data about the residents served at CCJH.**
- #5: Implement and maintain the Juvenile Justice Advisory Board.**

Our Location

14555 18 ½ Mile Rd.

Marshall, MI 49068

Phone: 269-781-7221

Fax: 269-781-8003

www.calhouncountymi.gov



Calhoun County Juvenile Home

"Working hard to make a difference"

This document was compiled by Project Leader Linnea Miles with sincere thanks to those who helped in the creation and editing process.

Pictures used are from Microsoft Office and do not represent actual residents of CCJH.

